

**BERKSHIRE HATHAWAY INC.
OPERATING COMPANIES**

<i>INSURANCE BUSINESSES:</i>	Employees	<i>RAILROAD, UTILITIES AND ENERGY BUSINESSES:</i>	Employees
GEICO	42,156	BNSF:	
Berkshire Hathaway Reinsurance Group ...	549	BNSF Railway	35,225
General Re	1,982	BNSF Logistics	675
Berkshire Hathaway Homestate Companies	1,176	Berkshire Hathaway Energy Company:	
Berkshire Hathaway Specialty	1,051	Corporate Office	29
Berkshire Hathaway GUARD Insurance Companies	1,067	PacifiCorp	5,133
MedPro Group Inc.	1,088	MidAmerican Energy	3,390
MLMIC Insurance Companies	300	NV Energy	2,399
National Indemnity Primary Group	797	Northern Powergrid	2,596
United States Liability Insurance Companies	991	BHE Pipeline Group	2,728
Central States Indemnity	43	BHE Transmission	741
	51,200	BHE Renewables	377
		MidAmerican Energy Services	97
		HomeServices of America	6,276
			59,666
 <i>MANUFACTURING BUSINESSES:</i>		 <i>SERVICE AND RETAILING BUSINESSES:</i>	
Acme	1,960	Affordable Housing Partners, Inc.	22
Benjamin Moore	1,905	Ben Bridge Jeweler	611
Brooks Sports	969	Berkshire Hathaway Automotive	9,206
Clayton Homes	19,455	Borsheims	133
CTB	2,678	Business Wire	426
Duracell	2,907	Charter Brokerage	191
Fechheimer	416	CORT	1,868
Forest River	12,611	Dairy Queen	474
Fruit of the Loom	29,307	Detlev Louis	1,403
Garan	3,259	FlightSafety	4,004
H. H. Brown Shoe Group	827	Helzberg Diamonds	1,826
IMC International Metalworking Companies	12,866	Jordan's Furniture	889
Johns Manville	7,709	McLane Company	24,304
Justin Brands	380	Nebraska Furniture Mart	4,406
Larson-Juhl	946	NetJets	6,218
LiquidPower Specialty Products, Inc.	431	Oriental Trading	1,288
Lubrizol	8,636	Pampered Chef	371
MiTek Inc.	6,291	R.C.Willey Home Furnishings	2,458
Precision Castparts	19,944	See's Candies	2,082
Richline Group	2,224	Star Furniture	417
Scott Fetzer Companies	1,996	TTI, Inc.	7,279
Shaw Industries	20,806	WPLG, Inc.	190
Marmon ⁽¹⁾	20,302	XTRA	391
	178,825		70,457
		Berkshire Hathaway Corporate Office	26
			360,174

⁽¹⁾ Marmon Holding, Inc. ("Marmon") is a holding company that conducts operations through more than 100 manufacturing and service businesses organized into 11 sectors.